

HSPG Workplan to end 22/23

Key Objectives

	Item	Outputs	Timescale
KO.1	Reboot partnership following a five-month pause to facilitate the transition in the accountable body.	<ul style="list-style-type: none"> • Prioritise effective running of working groups (Surface Access, Environment and Airspace Management and Spatial Planning) – rebuild participation and engagement. • Scope the next Executive Partnership Board for Leaders/Portfolio holders • Autumn/Winter Mini-Summit • Maintain readiness to respond to future change scenarios at LHR and UK aviation 	From Sept 2022
KO.2	Refocussing resource on a smaller number of impactful projects across areas of focus:	<ul style="list-style-type: none"> • Developing the local carbon offset market concept to secure offset funding from airport-related uses for local decarbonisation projects • Supporting the revision of the joint strategic planning framework (particularly a shared employment land review piece) and influencing emerging medium-term airport master planning work • Work with Heathrow Area Transport Forum to support the case for new rail investment to enhance surface access and facilitate regeneration 	From Sept 2022

KO.3	Further develop the strategic partnership with the new Council for Independent Scrutiny of Heathrow (CISHA) and HAL generally in order to strengthen influence (and secure additional resources to support the financial sustainability of the partnership).	Confirm arrangements with CISHA in Autumn 2022. Participate in the first council and wider forum.	Q4 2022 and onwards
KO.4	Ensure we have a persuasive member proposition to secure continued buy-in for 23/24.	Member proposition agreed for dissemination in early 2023	Jan/Feb 2023

Surface Access Group

	Item	Outputs	Timescale
SA.1	Engage with the continuing development of the TfL ULEZ plan and road user charging proposals	Items at SAG, further representations as required	Q4 2022 and Ongoing
SA.2	Review Terminal drop-off charge impacts and make recommendations for future development	Items at SAG, further representations as required	Q4 2022 and Ongoing
SA.3	Work with HATF to ensure Western and Southern rail remains on the DfT agenda and progress in coming years	Support HATF wider forum in November, and ongoing	Q4 2022 and Ongoing
SA.4	Engage with HAL surface access strategy, including zero-emission vehicle action plan, and car parking management proposals.	Items at SAG, further representations as required	Q4 2022 and Ongoing
SA.5	Continue to coordinate and support boroughs in the delivery of the £1.2m National Highways award for Active Travel Network	Funding secured and available for members by Q1 2023	Q4 2022 and Ongoing
SA.6	Support HATF on the delivery of a bus service improvement plan for the Heathrow area (building on their 2021 vision for buses)	Support HATF wider forum in November, and ongoing	Q4 2022 and Ongoing
SA.7	CAA engagement on the need for adequate funding for surface access improvements in regulatory settlement for HAL	Engage with CAA strategic review (alongside other working group leads)	Q4 2022 and ongoing

Spatial Planning

	Item	Outputs	Timescale
SP.1	Promote and maintain visibility of the Joint Spatial Planning Framework (JSPF) (as key part of the unique HSPG perspective) - joint spatial strategy, evidence and resources. Review and	<ul style="list-style-type: none"> Sharing of 2021 Census of information and monitor patterns and indicators of long-term changes post- 	Ongoing (ANPS and MBU supporting 3 rd Rwy

	<p>update as necessary ready to respond to a range of future scenarios at the Airport / sub-region.</p> <p>Review continued relevance of Vision, Objectives and proposals, identify necessary updating</p>	<p>Covid in travel and employment</p> <ul style="list-style-type: none"> • Monitor / respond to relevant reforms of the Planning system (LUB, NDM policies, NPPF etc) so far as impact joint authority strategic planning, and working across the Greater London boundary • Maintain and develop relationships with WLA, L&WSE, SEEC, GLA and other stakeholders • Promote and maintain availability and update material and resources online. 	<p>remains Govt policy but on 'pause' – potential change in early '23?)</p>
SP.2	<p>Employment Land and growth – review relevant aspects of the JSPF Vision, Objectives and proposals, available evidence, update as necessary</p>	<ul style="list-style-type: none"> • Survey LA policies and members' appetite for employment land, inward investment and employment growth. Test? • Revise relevant aspects of JSPG and joint evidence as necessary, reflecting a range of future scenarios 	<p>Q4/22 - Q1/23</p>
SP.3	<p>Employment Land - review evidence on supply and demand, new patterns in specification and requirements</p>	<ul style="list-style-type: none"> • Gather/share findings of members' own ELRs; support ELRs with up-to-date range assumptions for aviation recovery (pax and freight) and growth, changing patterns in location etc. • Develop an understanding of local air cargo and urban logistic sectors requirements 	<p>Ongoing</p>
SP.4	<p>Develop understanding and response to proliferation of proposals for Data Processing Centres and the implications</p>	<ul style="list-style-type: none"> • Collate the experiences and approaches across the sub-region, issues and impacts on the availability of future energy supply and employment land supply • Develop suggested joint approaches to combat 	<p>Q4 22</p>

		impacts. e.g., classification in UCO, best practice etc.	
SP.5	Coordinate input to Heathrow H7 Airport Masterplan and critical understanding of airport recovery/growth forecasting – address externalities (minimise impacts & maximise benefits) for local land use	<ul style="list-style-type: none"> • Agree on priorities and programme of engagement with HAL • Critically assess and contribute to masterplan • Maximise opportunities for joint working in planning future strategic energy infrastructure for airport and region (relates to EA.7) • Encourage the adoption of positive proposals and airport decarbonisation. • Critically digest and share airport traffic forecasting data 	Ongoing
SP.6	<p>UK Airports and aviation policy and forecasts – digest, share and joint responses as appropriate (Close working / combined responses with E&AMG)</p> <p>(July '22 Govt policies continued to support growth in aviation and airports – further COP discussion in Q4/22. Wide-ranging recovery forecasts and economic uncertainty impact recovery and change, however, long term erm forecasts remain for >3% annual global aviation growth to 2050)</p>	<ul style="list-style-type: none"> • Watching brief on international context, UK policy, Airports ANPS and airport capacity planning • Readiness for any reactivation of Airport expansion through DCO or TCPA • Liaise with SASIG and other stakeholders. Promote the necessity of close engagement with LAs in airport planning 	Ongoing, uncertain.
SP.7	Future innovation in aviation with focus on new forms of local impacts – UAM and drones - assess implications for local land use planning and impacts on local communities. (Close working / combined responses with E&AMG re. EA.7)	<ul style="list-style-type: none"> • Watching brief, digest and sharing – Future Flight, Catapult etc • Liaison with SASIG and other stakeholders • Look in the medium term to develop joint approaches (Planning and Environmental Health) to new emerging issues around UAM, eVTOL flight and 'vertiports', and drones. (Public attitudes, acceptances & suitable regulation will be key) 	Ongoing

SP.8	Long-term impacts of post-covid changes in patterns and economic downturn on town centres and place hierarchy – sharing experience, best practice	<ul style="list-style-type: none"> • Provide opportunities for discussion and sharing 	Ongoing
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Environment and Airspace Management Group

	Item	Outputs	Timescale
EA.1	Heathrow 2.0 sustainability and decarbonisation – CP&P and Carbon Strategies	<ul style="list-style-type: none"> • Monitor progress by HAL and engage challenge ambition • Engage with CAA CAST Renewable Energy Focus Group, Catapults and other stakeholders to identify future demands for airport energy and decarbonisation and opportunities for joint solutions 	Ongoing
EA.2	Local Area Energy Plan (LAEP) – sub-regional study	<ul style="list-style-type: none"> • Coordinate input with HAL to the West London LAEP • Ensure perspective of wider HSPG area is considered • Maximise opportunities for the WL LEAP to include opportunities and perspectives of HSPG members outside London 	Q4/22
EA.3	Energy and Infrastructure planning – support projects, strategies, airport masterplan and statutory Local Plans.	<ul style="list-style-type: none"> • Ensure cross flow of information to develop integrated local and joint authority strategic working on energy infrastructure. • Maximise the potential advantages of working with HAL as part of an integrated network 	Ongoing
EA.4	Develop a local carbon offset market proposal, and support proposition by others for local natural environment-based solutions	<ul style="list-style-type: none"> • Engage with stakeholders and specialists to develop a local proof of concept model • Collaborate and encourage HAL to adopt 	Q1/23

		<ul style="list-style-type: none"> Collaborate/liaise with LSZ and Finance Earth NEIRF project 	Ongoing
EA.5	Influence the Heathrow Airspace Change Process and operations package – inc. introduction of easterly departures on Runway 09L	<ul style="list-style-type: none"> Develop working relationship with HAL Airspace team Engage and support members to develop understanding and effective and influential joint (and individual) responses to consultations. 	Ongoing (Staged process of ACP design to 2025, implementation from 2027, periodically intensive)
EA.6	Watching brief on the CAA / ACOG proposals for future Airspace Modernise Strategy (AMS). Formal responses and liaison as required	<ul style="list-style-type: none"> Liaise with SASIG and stakeholders to maximise effect, share information Respond to formal consultations Ensure member's concerns are reflected, including on the use of PBN (if leading to overly concentrated flightpaths without respite) and the new form of activity at low altitude (drones and UAM) 	Stages of development for implementation from 2027. Overarching context for EA.6
EA.7	<p>Noise and airspace operations, Air Quality – develop effective challenge and independent knowledge</p> <p>Heathrow's new Noise and Airspace Community Forum (N&ACF) was just established, new CISHA forming.</p> <p>(Inter-related technical issues include: Airspace design, noise metrics, methodologies, monitoring of noise and AQ, management and objectives, SONA studies, most meaningful respite and mitigation, Night Flight restrictions etc.)</p> <p>Close working with SPG in relation to future directions and innovations in aviation - SP.7</p>	<ul style="list-style-type: none"> Engage with HAL, CISHA, N&ACF, CAA Environmental Sustainability Panel and other stakeholders to identify best practice Watching brief on the review of the CAA, ensuring a LA voice is included in the engagement on this Group meetings to provide a forum for discussion and mutual support, develop an understanding of technical issues and formulate effective joint (and individual) responses. Utilise existing and draw in additional technical expertise and support as 	Ongoing

		necessary in cost-effective manner	
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Economic Development & Recovery Group

	Item	Outputs	Timescale
ED.1	Review membership and function of this group to reflect a move away from post-pandemic recovery to renewal and regeneration. Reconvene as a smaller focussed HSPG Economic Development Steering Group/Panel with a representative membership from across the partnership.	<ul style="list-style-type: none"> Review and identify opportunities for sub-regional action on economic development and renewal Support revision work for the JSPF Help coordinate partnership input to innovation district work Support HSPG input to HAL Local Recovery Forum, particularly on skills. Help support the dissemination of material across partnerships, and specific between GLA/non-GLA authorities 	Review complete end of October Outputs ongoing

Chief Executives Steering Board x 2

	Item	Outputs	Timescale
CEXSB.1	Overall governance and guidance on strategic direction for the partnership	Outputs from the CEX SB discussion	End 2022
CEXSB.2	Confirm arrangements for HSPG representation on Heathrow's CISHA	Decision on a partnership approach to CISHA representation	End 2022

Executive Partnership Board x 2

	Item	Outputs	Timescale
EPB.1	Review membership following changes in political representation	Refresh membership	September 2022
EPB.2	1:1 engagement to brief new appointees on partnership as appropriate	1:1 meetings held	Q4 2022
EPB.3	Confirm arrangements for HSPG representation on Heathrow's CISHA	Conversations held with relevant boards	Q4 2022

Mini Summit x 2

	Item	Outputs	Timescale
MS.1	Autumn/Winter – decarbonisation (COP26 one year on) <ul style="list-style-type: none"> • Local carbon offset market • Jet Zero • LAEP 	Meetings held in Autumn/Winter 2022/23	Complete by Jan 2023
MS.2	Spring/summer – The future Regulation Sub-regional regeneration (opportunity area etc)?	Meetings held in Spring/Summer 2023	Complete by June 2023

General

	Item	Outputs	Timescale
Gen.1	General	<ul style="list-style-type: none"> • 14 December – Strategy and Away day for HSPG core officers • Confirm overall HSPG strategy through to the end 2023/24 for consideration by CEXSB and EPB • Finalise transfer of accountable body status (ensure all signatories on MOU etc) • Review Accord in line with new arrangements • Formalise and disseminate membership proposal for 23/24 • Maintain contact list • Continue to engage with prospective members • Represent partnership on LGA SASIG • Monthly newsletter • 2xmonth social media posts 	Q4 2022/ongoing